Message from the presidents

As we come to the end of the third year of our presidency, we are pleased to share an update on some of the activities and work of the Club of Rome. This report presents just a few highlights to show the breadth and scope of our activities and is by no means meant to detail every aspect of our work. We are delighted by the progress that has been made so far in repositioning, renewing and refocusing the organisation.

We are at a unique moment in history — a decisive decade where failure to act risks crossing irreversible Earth tipping points. The world’s response to the global pandemic provides us with a transformational moment to bring about the change we need. That same pandemic has highlighted how interdependent we are. The Club of Rome is already, and will continue to, push for the transformational shifts needed for society to emerge from emergency with a new way of being human that promotes wellbeing for all.

Today, the organisation is the most diverse it has ever been. Our members are engaging in different ways across our five impact hubs, and we continue to attract different avenues of funding for different projects.

We are incredibly grateful to our donors who enable us to continue our mission, to our members, national associations, partners and special advisors, and to the secretariat team who all work tirelessly towards our vision. We also look forward to an incredibly exciting year ahead, which will see a number of celebrations to mark the 50th anniversary of the landmark Report to the Club of Rome — The Limits to Growth - and publication of a new ground-breaking report on how we can achieve prosperity for all within planetary boundaries.

Sandrine Dixson Declève  Mamphela Ramphele

Vision

The vision of The Club of Rome is an interconnected world that has emerged from the multiple emergencies with a new way of being human that promotes wellbeing for all in a healthier ecosystem.

Mission

The mission of The Club of Rome is to apply holistic, interdisciplinary and long-term thinking to ensure a broader societal and planetary wellbeing; to move towards more equitable economic, financial, and socio-political models; ensure an inclusive human dimension to all systems change; and to emerge from emergency. This will be achieved though the five impact hubs.
## The Club of Rome in 2021

<table>
<thead>
<tr>
<th>Activities</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Coordinated the Planetary Emergency Partnership and drove a call to G7 leaders to stop crowd funding catastrophe.</td>
<td></td>
</tr>
<tr>
<td>Co-chaired the UN Food System Summit Action track on Resilience, putting regenerative agriculture and agro-ecology on the agenda.</td>
<td></td>
</tr>
<tr>
<td>Hosted 48 listening sessions as part of the Global Youth Engagement Program to collect the concerns, fears and excitement of a diverse young generation.</td>
<td></td>
</tr>
<tr>
<td>Published a policy brief on the possible insurance plan for Europe’s long-term economic recovery and renewal.</td>
<td></td>
</tr>
<tr>
<td>Established a new initiative to move beyond Bretton Woods and support the creation of a fair, equitable, nature-centric, healing and regenerative international financial architecture.</td>
<td></td>
</tr>
<tr>
<td>Initiated conversations with individuals and organisations to encourage new processes towards global equity for a healthy biosphere.</td>
<td></td>
</tr>
<tr>
<td>Continued coordination of the Earth4All initiative, scaling up activities, and preparing for a launch at Stockholm+50 in 2022 to celebrate the 50th anniversary of The Limits to Growth.</td>
<td></td>
</tr>
<tr>
<td>As a champion for the Fossil Fuel Non-Proliferation Treaty initiative collaborated on the non-proliferation and fair phaseout of coal, oil and gas in line with the Planetary Emergency Plan.</td>
<td></td>
</tr>
<tr>
<td>Ran a series of workshops on systems thinking and horizontal policymaking across the European Commission to support the implementation of the European Green Deal.</td>
<td></td>
</tr>
<tr>
<td>Facilitated meetings of the Transformational Economics Commission stress testing the Earth4All pathways for change and unpacking key tensions within economic thinking and wellbeing economics across geographies.</td>
<td></td>
</tr>
<tr>
<td>Exploded how the transformative potential of learning for collective action could be liberated.</td>
<td></td>
</tr>
<tr>
<td>Provided strategic recommendations and trusted opportunities for exchange to the European Commission on sustainable economic and finance activities related to the European Green Deal, financing change and changing finance and wellbeing economic models.</td>
<td></td>
</tr>
<tr>
<td>Provided the President of the European Commission with a paper highlighting the need to adopt wellbeing economies as input for her State of the Union address.</td>
<td></td>
</tr>
<tr>
<td>Coordinated and participated in a number of events at COP26, adding to the discussion around the road to a nature-positive future, transformational economics, and food systems.</td>
<td></td>
</tr>
<tr>
<td>Hosted 48 listening sessions as part of the Global Youth Engagement Program to collect the concerns, fears and excitement of a diverse young generation.</td>
<td></td>
</tr>
<tr>
<td>Highlighted the importance of a nature-positive future as part of post-COVID economic recovery plans.</td>
<td></td>
</tr>
</tbody>
</table>
Impact hubs

The Club of Rome has prioritised five key areas of impact: Planetary Emergency; Reframing Economics; Rethinking Finance; Emerging New Civilisations; and Youth Leadership and Intergenerational Dialogues.

The Impact Hubs serve as a creative space where Club of Rome members, associations and partners share transformational thought leadership and co-design solutions for impact. The Hubs capitalise on the organisation’s expertise in shaping policy and influencing negotiations beyond the public debate by translating thought leadership into concrete action. As a consequence, the ‘impact’ of the Hubs often lies outside the public eye. The highlights listed provide insight into the convening power and visibility of the Hubs. Equally relevant and valuable is the work behind the scenes on creating a trusted space for daring to think beyond conventional wisdom, to shift mindsets, encouraging dialogue and radical collaboration, and empowering ‘champions’ throughout the Club of Rome’s network.

Emerging New Civilisations

Catalysing the emergence of the Human Revolution

From 2020, the Emerging New Civilisation Initiative (ENCI) commenced the reimagining of narratives about Africa and Most of the world to challenge the dominant narratives of universality and Afro-pessimism. Regular webinars and zoom meetings transformed the isolation of COVID Lockdown into reflective spaces for members in Africa, Asia and others from across other geographies to introduce concepts of pluriversality that enable humanity to appreciate the richness of our diversity within our interconnected and interdependent world.

These engagements triggered a series of papers challenging us to explore more deeply the value system and practical programs to enable us to Emerge from the multiple Emergencies upon us: These include:

- **New Narratives of Hope**
- **Rebalancing the Books**: Beyond Debt Cancellation paradigm
- **Understanding and Rethinking Value**: Value, Values and Valuation (SEA-EV)

In 2021, ENCI developed the ideas elaborated in the [Learning New Ways of Becoming Human](#) discussion paper. In a call for mutual learning across geographies, cultures and generations, ENCI initiated conversations with many individuals and organisations willing to engage in new processes towards global equity for a healthy biosphere. The initiative explored how the transformative potential of learning for collective action could be liberated. Some clear responses have emerged:

- Many different threads of knowledge are required at the same time: Ubuntu, Tao and indigenous worldviews are as necessary as the life-inspired elements of modern science such as cybernetics, complexity thinking or evolutionary biology.
- People who have no option other than to change their future are those who learn the most: the disempowered everywhere, marginalised communities, as well as many youth and women. All of them feel the harassment of reality and are ready to shift and learn by themselves, provided they are allowed to do so.
- The seeds of equitable human wellbeing within a healthy biosphere are everywhere, in plain sight and yet invisible. The transformation is however not happening in board rooms or in public media, but in human minds and souls.
On these grounds, in January 2021, ENCI started a program of activities called “The Fifth Element – Life for Learning, Learning for Life”, as an invitation to collectively dig into these matters and address a difficult question: if the silent melody of our reconciliation with life is already there, how do we make it audible to everybody?

To develop The Fifth Element Program, the Club of Rome initiated a partnership with the #LearningPlanet platform, a network of more than 90 institutions engaged in new ways of collective learning for better futures. Several Learning Circles have been created, including the Ubuntu one, to learn from and with Africa. Also, the Club of Rome became a key partner of the UNESCO-supported BRIDGES Coalition and of The Jena Declaration, both engaged in mobilising sources of knowledge beyond disciplines to decolonise minds and foster the cultural shift humanity needs to escape from exploitative and destructive frameworks.

The Human Revolution is the response that Aurelio Peccei proposed many years ago to address the Human Gap – the difference between humanity’s capacity to act and our ability to understand the consequences of our actions. The Human Revolution is already happening, emerging in silent ways. ENCI’s mission is to open people’s eyes and contribute to its realisation in a way that is deeply respectful of the human condition and symbiosis with life at large.

### Planetary Emergency

**Driving collective action on the planetary emergency**

In 2021, the Club of Rome as founding partner, continued to grow the Planetary Emergency Partnership (PEP) - both in terms of its members (350 and counting) and its ambition. Building on its ‘emerging from emergency’ narrative, the Partnership comes together around three thematic priorities and key commitments outlined in the Planetary Emergency Plan 2.0:

- **Health**: Putting planetary health at the center of the ‘One planet, one health’ narrative, to move the public discourse beyond an exclusive focus on zoonotic diseases and pandemics.
- **Climate**: Adoption of global deforestation-free finance targets, (fair) phaseout of coal, oil and gas, redirection of perverse subsidies for fossil fuels and agriculture, as well as integration of food systems in Nationally Determined Contributions (NDCs).
- **Biodiversity**: Advancing the Leaders’ Pledge for Nature launched in 2020 with PEP support as well as highlighting the need for a nature-positive post-COVID recovery.

In line with the focus areas outlined above, the Planetary Emergency Partners wrote an open letter to the G7 Leaders’ Summit with five core demands around adoption of the target to decrease CO2 emissions by 50% by 2030, backing the Climate and Environment Ministers Communique, aligning public finance with Paris Agreement goals (including ending investments in fossil fuels by the end of this year; tripling investments in renewables by 2025), and carrying out mandatory due diligence to assess/counteract climate risks. The letter obtained 113 signatures and significant media coverage (including Forbes.com).

Similarly, the Club of Rome joint forces with partners including the Global Gas and Oil Network and Carbon Tracker Initiative to speed up the phase out of fossil fuels in line with the Planetary Emergency Plan commitment to end fossil fuel expansion, production and use by halting subsidies and shifting revenues. Through Sandrine Dixson-Decleève as Treaty Champion, the Club of Rome has been supporting the Fossil Fuel Non-Proliferation Treaty initiative, which is currently supported by 2,185 scientists and academics.

As a partner of the United Nations Development Programme Nature for Life Hub, the Club of Rome has been helping to raise awareness around the need for transformative action for nature and people. The hub has reflected on progress and implementation of biodiversity commitments during the past year and the events organised brought together over 20 heads of state including European Commission President Ursula von der Leyen.
The Planetary Emergency Partnership was present during the UNFCCC climate change conference COP26 in Glasgow to ensure action on the commitments and transformations outlined in the Planetary Emergency Plan. The Club of Rome engaged in a number of side events, and contributed actively to the Nature+ Newsroom, spearheaded by Planetary Emergency Partners James Lloyd (Nature4Climate) and Owen Gaffney (Global Commons Alliance).

The Partnership is planning a traffic light update to its Planetary Emergency Plan on the basis of the progress made in international fora, including the G7 Summit and commitments and pledges announced during COP26.

**Taking action to transform food systems**

The Club of Rome took a leading role during the first ever UN Food Systems Summit (UNFSS), with a specific mandate to promote youth engagement and intergenerational dialogue to catalyse food systems transformation. Sandrine Dixson-Declève was nominated for the co-chair position of Action Track 5 on Resilience, and along with several members, took a fundamental role in shaping the summit, bringing regenerative agriculture and agro economy practices onto the agenda.

Together with PEP, the Club of Rome organised various multi-stakeholder dialogues and workshops on food and regenerative agriculture. The Food Is the Future event brought together youth leaders from all over the world to speak about their experience with food systems.

During COP26, the Club of Rome (with WWF, ICCAD, CARE, GAIN and EAT) launched the ‘Food Forward Consortium’ – a joint inclusive initiative by the different Action Track chairs to align efforts and build on the ambition and solutions brought forward during the UNFSS. This platform will anchor the Club of Rome’s work on food systems and regenerative agriculture, for which it has been awarded project funding, in the next year and continue to strive for the integration of food systems in Nationally Determined Contributions (NDCs).

**Ensuring a nature-positive recovery**

In 2021, the Club of Rome was awarded a grant from the MAVA foundation to help shape the recovery discourse in Europe and influence Member States’ National Recovery and Resilience Plans to include targets for nature and climate. With project partners, the Club of Rome organised meetings with Member States in the leadup to the publication of the recovery plans, as well as a stakeholder workshop with European Commission representatives working on the recovery process.

Following these meetings, it was clear that there was a fundamental lack of understanding about nature’s role in economic recovery and climate change. Therefore, the project shifted its approach from ‘supporting the integration of nature and implementation of policies’ to ‘raising awareness for the importance of nature’ with policymakers, particularly ahead of key decision-making fora. The first part of the project mainly focused on technical discussions around taxonomy and directing financial flows, while the second part of the project has narrative-building at its core and focuses on the role of nature and nature-based solutions in emerging from the planetary emergency.

The second phase of the project takes a broader approach around the convergence of tipping points and a nature-positive future internationally. To that end, the Club of Rome hosted the opening night of the Nature+ Newsroom during COP26 and organised a fireside chat with Johan Rockström and Sandrine Dixson-Declève about the road to a nature-positive future in 2030. Additionally, Sandrine Dixson-Declève brought our narrative around the need for a nature-positive future to the forefront during the World Leaders Summit Action Event on Forests and Land Use, which launched the Glasgow Leaders’ Declaration on Forests and Land Use and several other key initiatives.
Applying the System Change Compass

Following the publication of the System Change Compass at the end of 2020, a joint Club of Rome-SYSTEMIQ team was established early in 2021 in response to the European Commission’s request for policy workshops on systemic transformation and applying the System Change Compass logic. In preparation for these workshops, the team put together a practitioners’ guide that applies the System Change Compass perspective to specific EU policy areas such as the Industrial Strategy.

In the first half of 2021, the team, under the leadership of Sandrine Dixson-Declève and Janez Potočnik, member of the Club of Rome and former European Commissioner, presented five workshops on systems thinking and horizontal policymaking for different Cabinets and Directorates General across the European Commission. The team is currently working with the Open Society Foundations and SYSTEMIQ on expanding the System Change Compass to the international dimension. This report will be published in 2022 and will explore topics relevant to EU external affairs, including shifts in the global governance system and trade dependencies.

Reframing Economics

Meeting the Sustainable Development Goals within planetary boundaries

The main focus of the Reframing Economics hub in 2021 has been the coordination of Earth4All, an international initiative to accelerate the systems-changes needed for an equitable future on a finite planet. Earth4All will provide practical, science-based transformative actions across five critical areas: energy, food, poverty, inequality and empowerment, and demonstrate that humanity can thrive safely on Earth. It will combine this with new insights from leading economic thinkers to formulate achievable sustainable futures.

Building on the legacies of The Limits to Growth and the Planetary Boundaries frameworks, Earth4All is coordinated by The Club of Rome, the Potsdam Institute for Climate Impact Research, the Stockholm Resilience Centre and the Norwegian Business School. The Club of Rome is managing the overall project and the Transformational Economics Commission.

The project has three components:

1. **Pathways.** Five financially and socially feasible pathways developed by leading modelers and policy experts:
   i. Energy transformation to halve emissions of greenhouse gases every decade.
   ii. Food system transformation to become nature positive by 2030.
   iii. Widespread adoption of new economic models in developing economies.
   iv. Reduced inequality to at least achieve a goal of ensuring the wealthiest 10% of the global population have less than 40% of the global wealth.
   v. Empower women and invest in education for all.
2. **Economic transformation.** A Transformational Economics Commission to develop new economic paradigms, act as a sounding board between the modelling Work Packages, leading economists and other stakeholders, and provide decision makers with insights and policy tools on how to protect the interests of people, the planet and prosperity, whilst preparing for future crises and building resilience to future shocks.

3. **The campaign.** Delivering Earth4All’s vision will require a global campaign targeting policymakers, influencers and the public.

In addition to high-level political dialogues and strategic campaigning to spark transformational change, the project will deliver a report that will be launched at the Stockholm+50 conference to mark the 50th anniversary of the Club of Rome’s Limits to Growth report.

**Transforming economics**

The Club of Rome facilitated a number of meetings of the Transformational Economics Commission stress testing the Earth4All pathways for change and unpacking key tensions within economic thinking and wellbeing economics across geographies. These tensions are predominantly around the North-South divide, defining the nature of growth, alleviating poverty and ensuring equity, exponential technologies, resource efficiency and the circular economy, governance systems, and population pressure on the planetary boundaries. These will be crucial inputs for the report to be published in June 2022 in celebration of the 50th anniversary of The Limits to Growth and the Stockholm+50 conference.

In addition, a new Club of Rome [policy brief](#) on the possible insurance plan for Europe's long-term economic recovery and renewal, along with a [reflection paper](#), highlighted the need to adopt wellbeing economies and served as input for the President of the European Commission’s State of the Union address.

To bring issues of transformational economics and new economic thinking to a wider audience, the Club of Rome hosted several public events at key fora, including the [Nobel Prize Summit](#) and [TEDxCountdown](#). Most recently, during COP26 in Glasgow, the Club of Rome organised a UNFCCC Futures Lab event titled ‘Transformational Economics Meets Transformational Leadership’. The Futures Lab brought together a wide range of stakeholders across different disciplines, including Kate Pickett, Jayati Ghosh and Hindou Oumarou Ibrahim, to discuss how to implement new economic approaches that take into account economic, environmental and social indicators to ensure equity.

**Rethinking Finance**

**Ensuring science-based decision making**

In 2021, the Club of Rome continued to advise on the development of the EU taxonomy, which is the most advanced common standard for defining sustainable investments based on scientific metrics. It is a key piece of legislation that can become a short-term lever for transformational, long-term system change if developed correctly. Decision makers around the globe are taking note of this work and an [international platform of countries](#) are coordinating efforts around the development of taxonomies, disclosures, standards and labels.

The Club of Rome has provided strategic recommendations and convened with the Commissioner for Financial Services and the teams of the President and Executive Vice-President of the European Commission on the development of the criteria to define sustainable (and unsustainable) economic activities in the area of climate change mitigation and adaptation. It has also held decision makers to account to achieve a reduction in backtracking on climate criteria, and to encourage science-based decision-making over decisions tainted by vested incumbent interests. The Club of Rome’s recommendations to remove any activities with criteria based on outdated or insufficient scientific evidence and adopt a phase-in approach for activities that require further study has been taken forward.
The Club of Rome has additionally engaged with policymakers in Australia, Mexico and the United States to promote a science-based approach in the development of sustainable finance policy internationally and, acknowledging differences in national and regional contexts, to facilitate exchanges and coordinate efforts on global initiatives.

**Rethinking Bretton Woods**

The Club of Rome has become a core group member and is providing strategic advice on a new initiative with the vision “to lay the foundations for a fair, equitable, nature-centric, healing and regenerative international financial architecture”. The aim of the initiative is to “trigger a radical paradigm shift in the purpose, principles and practices that underpin the systems and institutions that collectively make up the international financial architecture to best serve the interests of humanity and nature, ensuring inclusive and equitable outcomes, as well as quality of life for all.”

**Financing change, changing finance**

The Club of Rome has started shaping new narratives on “changing finance” to go beyond “financing change” to encourage systemic financial system reform more broadly and ensure the effectiveness of short-term levers for long-term systems change. Funded by the European Climate Foundation, first steps have been taken to test and distribute the narratives in this regard with European decision makers, including at the European Parliament’s public hearing on the assessment of the EU’s sustainable finance policy and at the recent European Banking Federation Summit and at the Goethe University conference. In addition discussions have started with interested members on how we truly shift to changing finance and the necessary touch points. Core principles will be developed for the Club of Rome’s change finance thinking bringing in member of the Club of Rome John Fullerton’s Living Systems Principles and other proposed criteria.

Setting out the case for transformational systems change in the financial reform agenda was met with positive feedback. Next steps will include further developing principles for the future of finance and short-term levers for long-term systems change with the support of Club of Rome members.

**Youth Leadership & Intergenerational Dialogues**

**Giving a voice to youth**

Through the 50 Percent (formally known as the Global Youth Engagement Program), the Club of Rome aims to ensure that the perspectives of young people are heard by policymakers, as well as business and academic leaders. The Program is conducting [listening sessions](#) to collect the concerns, fears, and excitement of a diverse young generation and sharing this with policymakers and corporate partners at the local, regional, national, and international levels so they can better serve a new generation of consumers. The sessions are designed to better understand the areas of concern and excitement that young people aged 18-30 have about the future. To date, the 50 Percent has hosted 48 Listening Sessions, with over 390 people and have collected 467 quotes.

The initiative is run by a collection of young people working in partnership with the Club of Rome and Penn State University’s Sustainability Institute. The program’s global reach enables it to work with additional partners in Africa, Argentina, Canada, Bangladesh, Hong Kong, India, and the US.

During 2021, two main thematic programs were developed. Both programs began with a young person brainstorming an idea and executing a pilot program.
**Psychological mastery training**

In recognition of the challenges that youth leaders will face, while also understanding the benefits of developing psychological mastery and self-awareness, the intervention strategy of a psychological skills training program has been proposed. It is envisioned that the training will build emotional self-awareness and intelligence, support and encourage the demanding roles that youth leaders will undertake when acting as community leaders, while also preparing them to manage the distress of climate trauma and vicarious trauma exposure. A 10-week pilot program was launched for a small group of youth, and opportunities for expanding the program are being explored.

**Sharing stories**

The 50 Percent are establishing a digital magazine and a corresponding mentorship program, to create an international platform for youth to share their stories through art and writing, while also building upon their skills to confidently communicate about local and global issues. The goal is to empower young people and amplify voices that are often suppressed or overlooked through the development of an inclusive and diverse community of storytellers. During 2021, the program coordinators successfully brought together 10 storytelling fellows to write stories, and a leadership team was brought onboard to develop various aspects of the program — mentorships, social media, and more. The program has a presence on various social media platforms and will shortly be launching a web platform with all the stories already created.

**Integrating youth and young leaders in the work of the Club of Rome impact hubs**

The next phase of our engagement with youth will be to optimise the incredible work done by the youth hub through The 50 Percent and find synergies between their calls to action and the work of the hubs so as to ensure that both the voice of the youth but also their concerns are reflected in the Club of Rome’s analysis and output on finance, economics, planetary emergency and emerging new civilisations thinking and being.
Communications

In 2021, the Club of Rome established a formal communications function and embarked on a process to evaluate its existing channels, tools, and messaging. As part of this process, a new communications strategy was developed to more closely align the communication activities of the organisation with its ambitions and objectives.

The communications function provides the Club of Rome with a professional, engaging, standardised and coherent voice across all mediums. It provides an organisational voice on social media, clear visual identity and prioritisation of key messages in line with the organisation’s objectives.

As the Club of Rome aims to influence policymaking and inspire and support cultural change towards achieving wellbeing for all on a healthy planet, the communications objectives are to raise awareness of the Club of Rome and increase visibility of its work; ensure the Club of Rome is seen as a credible voice in most of the world; and to provide a framing, thereby building a story that integrates the impact hubs and shows how issues must be addressed holistically.

Key messaging has been defined to have a consistent narrative, and a number of priorities have been identified to improve the image, reputation, and awareness of the work of The Club of Rome.

These priorities include:

1. **Integrated communications.** Ensuring that all communication channels work together, and regular content is used to reflect the breadth of the organisation’s activities and keep visitors engaged.

2. **Internal communications.** Improving the use of tools and information flows internally within the secretariat, between and with members and associations and explore opportunities for further amplification of activities.

3. **Highlight the diversity of membership.** Implement specific measures to highlight the members and show the strength in the diversity of the organisation.

4. **Improve digital platforms and increase the use of multimedia.** Develop digital platforms to be informative, dynamic and interactive, portraying the Club of Rome as a modern and innovative organisation while improving accessibility and usability.

5. **Professionalism of branding and modernising image.** Updating the logo and brand assets and introducing brand guidelines and a house style guide.

6. **Cement the Club of Rome’s position as a source of expertise and thought leadership.** Ensure the organisation is used as a resource for policymakers, media, decision makers and funders.

7. **Develop collateral.** Develop core material to concisely summarise what the Club of Rome is and what its key areas of work are.

During 2021 the brand guidelines were finalised and are due to be implemented before the end of the year. A new community platform will be implemented to improve information flow between members, the secretariat, and associations, and a number of updates have been made to the Club of Rome website. Content will continue to be developed over the coming months and all activities will be evaluated for effectiveness.

Currently, the Club of Rome has around 20,000 unique visitors to the website each month and is mentioned in the media on average 400 times per month. Social media following and engagement has been steadily increasing and is successfully driving traffic back to the website.
Members

In 2021 there were 116 full members (12 of whom sat on the executive committee), and 26 associate members. Diversity in membership has improved since 2018 with a 10% increase in female members, and a 27% increase in global south representation.

Members by continent

- The Americas: 23
- Europe: 57
- Asia: 14
- Latin America: 4
- Africa: 14
- Australia: 4

Total: 116

Membership disciplines

- City / Regional Policy: 6
- Climate: 12
- Economy: 12
- Eco-System: 18
- Energy: 5
- Finance: 9
- Health: 1
- Society: 28
- Sustainability: 16
- Technology: 8
- The Arts / Culture: 1

Data as of September 2021
2021 Publications

www.clubofrome.org/publications

LEARNING NEW WAYS OF BECOMING HUMAN

ECOLOGICAL CIVILIZATION: FROM EMERGENCY TO EMERGENCE

ANCHORING TRANSFORMATION: POLICY ANCHORS FOR ENSURING A NEW EUROPEAN SOCIAL-ECONOMIC PARADIGM

THE EMPTY SEA

A Report to The Club of Rome
INTEGRAL INVESTING

A Report to The Club of Rome

TOWARDS NEW NARRATIVES OF HOPE FOR FOSTERING TRANSFORMATIVE AFRICAN FUTURES

With thanks to our funders:

Ruth and Robert Heuberger Stiftung
Deutsche Post Stiftung
MAVA Foundation
European Climate Foundation

Angela Wright Bennett Foundation
Laudes Foundation
Global Challenges Foundation
SystemiQ

SystemiQ
Deutsche Post STIFTUNG
Laudes Foundation
About

The Club of Rome is a platform of diverse thought leaders who identify holistic solutions to complex global issues and promote policy initiatives and action to enable humanity to emerge from multiple planetary emergencies.

The Club of Rome has prioritised five key areas of impact: Emerging New Civilisations; Planetary Emergency; Reframing Economics; Rethinking Finance; and Youth Leadership and Intergenerational Dialogues.

www.clubofrome.org

twitter.com/clubofrome
facebook.com/clubofrome
linkedin.com/company/clubofrome
youtube.com/clubofrome